



COLLEGE OF DENTISTRY

Office of the Dean

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March 19, 2009

MEMORANDUM

TO: College of Dentistry Faculty and Staff

FROM: Dean David Johnsen

RE: College of Dentistry Budget Update

We face financial challenges that we have not seen in decades. We have great people and great programs but no crystal ball on how much worse this will get and no quick answers. The College of Dentistry will be working in close concert with the University Administration, particularly Provost Wallace Loh, as our budget situation unfolds. We are talking regularly with other colleges to find ways of getting through this. Our goals are to protect our people and their jobs, control costs, nurture the funding sources that we have some control over, and stick to our mission of teaching, research, patient care and service.

What can we DO? First, we can try even harder to make our patients feel welcome and that we are here to serve them. Since most dental care is elective, many people may consider holding off on dental care. We do a good job nurturing our students, and we should keep in mind that they are the first reason we are here. Our researchers are busily writing grants as we speak. We can save on expenses whenever possible. We can look for ways to cross cover for tasks within the College. We can try to take care of each other and to communicate – formally and maybe more importantly informally. We will continue to hold Financial Forums and seek input on our SharePoint site.

If we see as much change in the next year as we have seen in the last year, there is no way to predict upcoming events with any precision. Agility will be a key in focusing on the principles above. We will get through this – the goal is to get through with as little damage as possible. Thanks to all for an outstanding effort to this point!!

To keep you informed about the university's budget deliberations and the ways we are meeting today's economic challenges as we move forward, I encourage you to visit the University's budget web site at <http://budget.uiowa.edu>.